

July 15, 2021

The Honorable Pete Buttigieg
Secretary
United States Department of Transportation
1200 New Jersey Avenue, SE
Washington, DC 20590

RE: ASSURANCE OF MATCHING FUNDS

Dear Secretary Buttigieg,

This instrument serves as evidence of assurance by Delaware River Partners LLC that the matching funds for *The Delaware River Rail Capacity Expansion and Safety Improvement Project* Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grant application are committed and will be provided. The total costs for the project, as submitted, are \$32,846,670 and we are committed to providing \$16,423,335 or 50 percent, as matching funds.

Sincerely,



Hank Alexander
CEO

cc: George Strachan, Executive Director,
Gloucester County Improvement Authority